

**2020 NEI Report of Project Management Lessons Learned and Best Practices
Construction of New Nuclear Power (NNP) Plants
32 Public Domain Reference Documents**

2019

Industry Reference Document (31) of (32)

Push It to Move It –

Lessons Learned in Nuclear Project Management

250 pages

David B. Amerine

Retired - U.S. Navy Officer & President of Nuclear Fuel Services

From the Front Lines of the Nuclear Industry, Lessons on Leadership and Life

If you currently lead (or aspire to lead) a high-stakes organization, project, or facility, you need honest insights from people who have "been there and done that" in mission-critical roles. David B. Amerine's *Push It to Move It: Lessons Learned from a Career in Nuclear Project Management* is a vital resource that will provide you with a full appreciation for what it really takes to avoid large-scale problems or to recover from them quickly and fully when they inevitably occur.

Learn first-hand from a nuclear industry leader about what it takes to bring out the best in yourself and others while operating inside an organization in the midst of crisis, evolution or change.

"A vivid storyteller and remarkable leader, Dave Amerine shares a compelling life story -- one that takes you on a journey linking his values and experiences to a life of service and admirable accomplishments. His commitment to excellence in his endeavors combined with personal humility, genuine esteem for others, and a penchant to leverage his life and work experiences as learning opportunities have enabled Dave to excel and overcome adversity. This must-read book shines a light on wisdom produced by knowledge and experience, and affirms the axiom, 'leadership matters!'"

-- Victor M. McCree, Former Executive Director for Operations, US Nuclear Regulatory Commission(NRC)

Now in its 2nd edition, *Push It to Move It* dares to blur the line between moving memoir and practical business playbook. The perfect inspiration for new and veteran leaders in the nuclear industry or other high-stakes businesses, it has also been applauded by a broad audience for its applicability across life stages and professions ... for being a book of life lessons about leadership, love, family, faith, and service to the community.

"No one is more qualified than Dave Amerine to serve as an example to those who begin a career in the power industry. [Learn] ... worthwhile lessons of the necessary work ethic, of which paths to take and to avoid, and of the importance of knowing the details, without ever losing sight of the big picture."

-- Robert Iotti, Former Senior Vice President, CH2M Hill Nuclear Group, and Member of the Board of Advanced Reactor Concepts LLC

During his 45-year career in the nuclear industry, David Amerine saw it all (and often oversaw it all) -- the recoveries of multi-billion-dollar projects, the changing of cultures across troubled organizations, and the implementation of two major evolutions in human management: fitness for duty and the safety-conscious work environment.

What was learned and put into practice can be of benefit to any executive, project manager, or leader of complex projects or endeavors regardless of the size or nature of their operations. The challenge is to infuse the organization with a sense of purpose and commitment. To do this usually requires some significant change from the existing culture to new thought processes and guiding principles. This takes vision and leadership, and knowing what tools to apply and when to apply them.

At the core of large-scale turnaround and transformation?

- Communication
- Accountability
- Leadership

In this content-rich, first-person account of a distinguished career and a thoughtful life, David shares the

lessons he learned -- about everything from leadership to sportsmanship, from project management to parenting.

Review

"Dave Amerine epitomizes the highly effective and successful project manager. This book is unique because he shares how he carried early life lessons forward in his career. Dave shows how building a solid foundation of experience, hard work, drive and perseverance make a huge difference. A hallmark of Dave's success, and most interesting to future project managers, are the stories of how he helped 'troubled' complex nuclear projects by giving them new life and purpose. I was privileged to work with Dave, as a client and a direct report, and learned from him. He recruited talented staff and molded effective teams. He cared about people, listened to them, encouraged them to speak up and make an impact, and taught accountability. This book will profit all who are interested in technical and business careers!" --Charles Hansen, Former Deputy Manager, Savannah River Site, US Department of Energy, and Vice President, Parsons Corporation (Aiken, SC)

"I've worked with many project leaders over the years, but Dave Amerine is by far the most committed and qualified of all. No one can out-work him! He has the bigger picture always in view, while knowing the details that provide the day-to-day management of the critical paths to completion. He has drawn top talent to his teams and has developed outstanding future leaders. Dave always makes sure that the '3 Ps' of plant, paper and people are well integrated going into startup." --Ambrose Schwallie, Former President and Chief Executive Officer, Westinghouse Government and Washington Group International Government

"Push It to Move It is a remarkable compendium of insights, derived from a diverse and challenging series of assignments across the spectrum of nuclear enterprises. Dave conveys his learnings in a most authentic and heartfelt manner, blending the personal and the professional to yield a compelling read. By internalizing these insights, you will become a more effective leader, and a better person." --Rick Kacich, Former President of Yankee Atomic Electric Company

About the Author

David Amerine is a United States Naval Academy graduate who began his career in the U.S. Navy before transitioning to the commercial nuclear industry, where he held several positions including executive roles leading multi-billion-dollar companies. Often brought in to recover troubled facilities and projects, David ultimately served as the President of Nuclear Fuel Services, which is vital to national security as the sole producer of fuel for our nuclear Navy, brought in to lead its recovery from an NRC-mandated suspension of operations.

Today, David continues to advise top nuclear agencies and organizations, and is a sought-after consultant, coach and speaker.

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